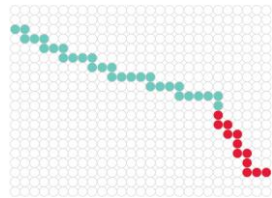


# Prevention stewardship / prevention acceleration teams

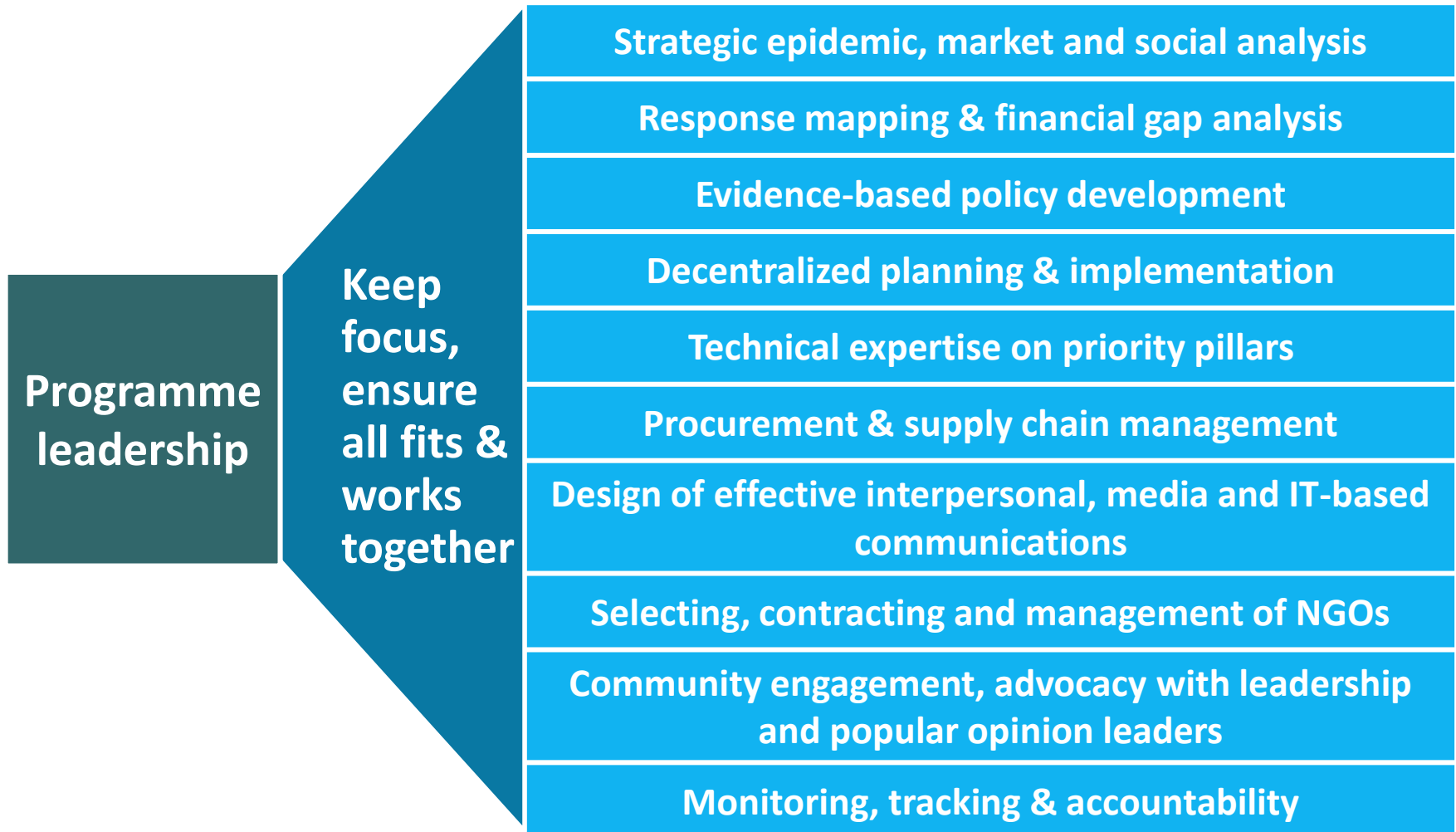
# Context

- 2020 prevention targets missed and large gaps remain to be addressed vis-à-vis 2025 targets in most countries
- Good examples of prevention programmes exist where there is good capacity and where adequate implementation systems were built
- It is unlikely that the persistent gaps in implementation at scale will be addressed with business as usual
- Delivering prevention at scale is feasible, but not simple as it cannot exclusively build on health system structures and requires building non-health access platforms
- Strong prevention requires dedicated management capacity
- Country partners expressed need to complement short-term technical assistance with longer term capacity support in programme implementation and program management



# Effective HIV prevention requires a mix of individual and systems capacities

## Core capacities required in national prevention responses



# Higher-level objectives

## Impact:

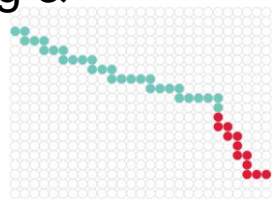
- contribute to accelerating the reduction of new HIV infections in line with 2025 targets

## Purpose and outcome:

- Strengthened national capacity and systems for managing implementation of an effective HIV prevention response in 4 selected priority countries

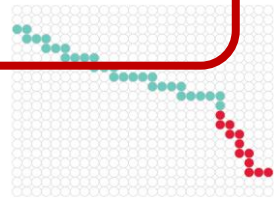
## Leading to:

- Improved scale quality of programs and monitoring systems;
- Strengthened community access platforms for HIV prevention, testing & treatment for key and other priority populations;



# Four main outcomes of the GPC 2.0 grant

1. A **strengthened fit for purpose GPC Secretariat** leading on global advocacy to galvanize commitment to HIV prevention, coordinating technical assistance, developing, and disseminating strategic communications, promoting knowledge-sharing and publicizing best practices in HIV prevention program delivery including through south-to-south learning initiatives
2. **Updated global and national HIV prevention strategies aligned with the targets set forth in the new Global AIDS Strategy (2021-2026)** and tailored to HIV epidemiology and transmission dynamics of affected countries to achieve optimal impact on reducing new HIV infections.
3. **Improved performance monitoring of national HIV prevention programs** sustainably supported through capacitated regional hubs and a multinational community of practice that fosters country stewardship of HIV prevention programs.
4. **Reinforced HIV prevention management capacity in four pilot countries**, strengthening program implementation and maximizing the effectiveness of available funding for HIV prevention.



# GPC 2.0 grant: outputs

## **1. Strengthened fit for purpose GPC Secretariat**

- 1.1. Strengthened governance, advocacy, knowledge management and coordination functions of the GPC Secretariat
- 1.2. Creation of a GPC information and technical resources hub

## **2. Updated 2025 HIV Prevention Roadmap**

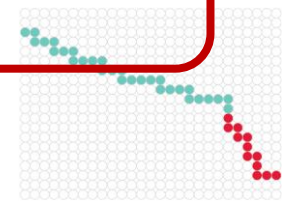
- 2.1. Develop an updated HIV Prevention Road Map 2025
- 2.2. Operationalize 2025 HIV Prevention Roadmap at country level
- 2.3. Strengthen programmatic focus on preventing HIV acquisition and transmission among boys and men

## **3. Improved performance monitoring of HIV prevention programs**

- 3.1. Development of a revised GPC scorecard framework integrated with global HIV monitoring architecture

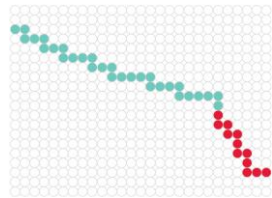
## **4. Prevention program implementation support to 4 countries**

- 4.1. Establishment of prevention acceleration teams to facilitate country implementation support



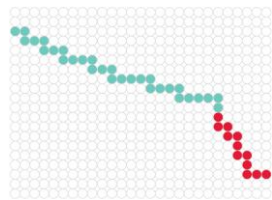
# Lessons learnt from previous approaches

- Technical Support Unit (TSU) model in some cases effective in improving scale & quality, but not sustainable and often remains an external body
- Need a model of prevention acceleration teams embedded in government and other in-country structures
- Provide implementation support in a way that strengthens national capacity and systems
- Need a clear sustainability strategy from the onset



## Prevention acceleration teams: Approach

- Optimize use of existing prevention expertise within the countries for the national response (rather than only projects)
- Lead countries to build well-prioritized national programs rather than short-term projects
- Complement this with additional capacity to coordinate tailored prioritized combination HIV prevention interventions in accordance with the best available global strategic guidance
- Make the best possible use of available funding for prevention, specifically from Global Fund grants.

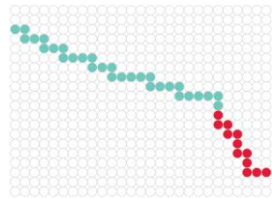




# TOR for Prevention Acceleration Teams

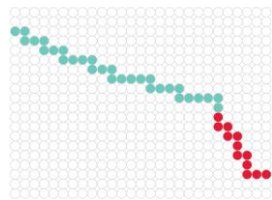
## Core elements (for country adaptation)

- Prepare and implement capacity development and technical assistance plans for HIV prevention
- Provide support to implementation of the country Global Fund grant through quality assurance, mentoring, ensuring linkages to technical assistance resources, coordinated performance monitoring, data use and program learning
- Contribute to creating assessments of HIV prevention resource needs, and lead on and inform advocacy for optimal financing including through domestic investment and above allocation requests to the Global Fund
- Conduct in-depth quality reviews of prevention program strategies, tools, standard operating procedures, operational plans and practices
- Adopt and operationalize a nationally owned approach to expanding trusted access programs for key and vulnerable populations



## Budget (3 years) per country (illustrative)

- Senior position (prevention lead): USD 60,000 per year
- Junior national professional position: USD 15,000 per year
- Junior national professional position: USD 15,000 per year
- Activity costs (eg travel, meetings) USD 10,000 per year
- Annual budget per country USD 100,000 per year
- **Total budget over 3 years USD 300,000**



# Prevention Acceleration Team (illustrative)

## Strengthened HIV Prevention WG

Facilitate & produce

### Unified national agenda for accelerating prevention incl.:

- Updated 2025 Prevention Roadmap
- Annual national & sub-national scorecards
- Quarterly progress reviews for data use & problem solving
- National SOPs for priority pillars
- National operational plans
- Scaled & trusted community access platforms
- Prevention capacity & TA plan
- Financial gaps for priority pillars defined
- Resource mobilization plan defined

Prevention Acceleration Team Co-ordinator \*

\* Typically NAC HIV prevention lead / NAC Director / HiV Prevention WG Chair

Senior Advisor(s)

Young national professionals

Unify, motivate, guide

Potential support through grant

## Unified national implementation based on comparative advantages

### Government

#### MOH/NAC leads

- Condoms
- PreP
- VMMC
- Key populations
- AGYW

HIV leads from Ministries of Education, Finance, Gender, Justice, Social Services, ...

### Community

#### Community-led networks, services & outreach

- Sex workers
- MSM
- PWID
- Transgender p.
- AGYW
- Boys & Men
- Cross-cutting

### Other implementers

- NGO leads
- Private sector implementers
- PEPFAR & GF principal and main sub-recipients

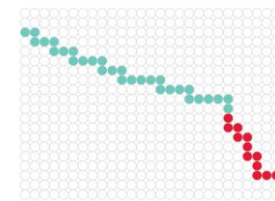
Scaled prioritized implementation, equity in service access, address critical policy & structural barriers

Unified TA and funding support to national program (beyond projects)

- UN agency focal points,
- Other technical partners
- Funding partners
- Academia

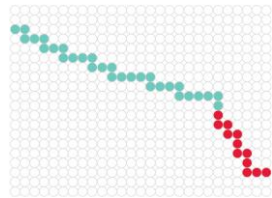
# Work program & timelines

Activities	Timeline	
Consultations with countries on configuration of prevention acceleration teams completed	1 Jul 2021	15 Sep 2021
Terms of reference (TOR) and work plans for four prevention acceleration teams developed and adopted	15 Aug 2021	31 Oct 2021
Recruitment and positioning of prevention acceleration teams	15 Aug 2021	31 Mar 2022
Preparation and implementation of capacity development and technical assistance plans for HIV prevention	30 Oct 2021	30 Jun 2022
Adoption and operationalization of an approach to expanding trusted service access platforms for key and vulnerable populations.	30 Nov 2021	30 Jun 2023
Performance monitoring including periodic (quarterly) review, data use and problem-solving and GPC scorecards for subnational units supported in 4 countries	1 Jan 2022	31 Dec 2022
Documented increased investment in HIV prevention (including increased domestic contribution) between 2021 and 2024.	1 Jan 2022	30 Jun 2024
Continuous review of the approach and model of prevention acceleration team	1 Feb 2022	30 Apr 2024
Synthesis report on lessons learned from Prevention acceleration support to 4 countries developed and shared with partners	1 Jan 2024	30 Jun 2024



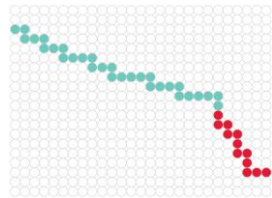
# Sustainability

- Position staff in a way that ensures that national capacity remains in place after the grant support ends
- Hire staff at national rates whenever possible
- Envisaged that positions will be within or have strong links to national programmes



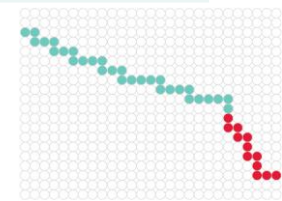
## Lessons and adaptations to the approach

- Clear need for strong prevention stewardship, but modalities differ (prevention acceleration team just one modality / option)
- New grant focuses on prevention stewardship (not exclusively PAT)
- Challenges in operationalization/country recruitment processes
- Introduce dedicated global support role (for training, mentoring and supporting)
- Ongoing process evaluation of progress
- Revised menu of outcomes

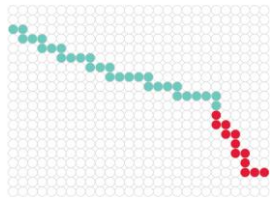


## Proposed results – new grant (countries choose 2-3 deliverables)

Number	Output/Funded Development Description
1	Strengthened prevention analytics (prevention denominator sheets, national and sub-national scorecards developed and updated)
2	Robust costed implementation plans for prevention in place in countries and used to inform funding decisions
3	Strong HIV prevention components developed within Global Fund grants, their operationalization continuously monitored and linked to technical assistance for problem-solving in grant implementation
4	Up to date suite of national programming and implementation tools for primary prevention in place
5	Performance review system in place (annual national performance review and/or other accountability mechanisms)
6	Create a Prevention Acceleration team (optional)



# Thank you!





## Global GPC Secretariat support to the process

- Hold consultations with countries to determine the specific configuration for the prevention acceleration team.
- Agree on the terms of reference (TOR) for prevention acceleration teams with country stakeholders.
- Liaise with countries on recruitment of prevention acceleration teams based on specific country needs and gaps.
- Support and mentor country-level staff in implementing activities of the prevention acceleration teams in line with agreed TOR.
- Support to each country to enhance performance monitoring of HIV prevention programs including through developing GPC scorecards for subnational units.

